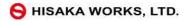


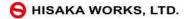
# **Consolidated Financial Statements**

#### (1) Consolidated Balance Sheets

	As of March 31, 2023	As of March 31, 2024
ssets		
Current assets		
Cash and deposits	14, 865	13, 83
Notes receivable - trade	906	49
Accounts receivable - trade	6, 985	7, 80
Electronically recorded monetary claims - operating	2, 582	3, 13
Merchandise and finished goods	2, 685	3, 35
Work in process	4, 909	5, 03
Raw materials and supplies	2, 299	3, 67
Other	199	1, 31
Allowance for doubtful accounts	△160	△1
Total current assets	35, 274	38, 63
Non-current assets		
Property, plant and equipment		
Buildings and structures	16, 367	24, 63
Accumulated depreciation	△10,716	△11, 23
Buildings and structures, net	5, 651	13, 40
Machinery, equipment and vehicles	11, 421	12, 17
Accumulated depreciation	$\triangle 9,926$	△10, 05
Machinery, equipment and vehicles, net	1, 495	2, 11
Tools, furniture and fixtures	4,864	5, 17
Accumulated depreciation	$\triangle 4,409$	$\triangle 4,53$
Tools, furniture and fixtures, net	455	63
Land	7, 299	7, 34
Construction in progress	4,644	41
Other	71	11
Accumulated depreciation	△53	$\triangle 6$
Other, net	17	4
Total property, plant and equipment	19, 562	23, 96
Intangible assets	,	,
Software	214	16
Goodwill	79	5
Other	218	38
Total intangible assets	512	61
Investments and other assets		
Investment securities	13, 284	16, 17
Retirement benefit asset	1, 406	1, 68
Other	937	94
Allowance for doubtful accounts	△0	
Total investments and other assets	15, 628	18, 80
Total non-current assets	35, 703	43, 38
Total assets	70, 977	82, 01



	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3, 152	3, 709
Electronically recorded obligations -	9 109	2 010
operating	2, 182	2, 018
Income taxes payable	509	308
Contract liabilities	3, 456	3, 788
Provision for product warranties	259	97
Provision for loss on orders received	56	211
Provision for bonuses	832	796
Other	1, 457	1, 953
Total current liabilities	11, 907	12, 884
Non-current liabilities		
Bonds payable	<del>-</del>	4,000
Long-term borrowings	<del>-</del>	1,000
Deferred tax liabilities	2, 532	3, 534
Retirement benefit liability	148	193
Other	86	103
Total non-current liabilities	2, 767	8, 831
Total liabilities	14,675	21, 715
Net assets	·	· · · · · · · · · · · · · · · · · · ·
Shareholders' equity		
Share capital	4, 150	4, 150
Capital surplus	8,818	8, 820
Retained earnings	40, 501	41, 983
Treasury shares	△3, 923	△3, 892
Total shareholders' equity	49, 546	51,061
Accumulated other comprehensive income	,	,
Valuation difference on available-for- sale securities	6, 022	8, 144
Deferred gains or losses on hedges	$\triangle 1$	$\triangle 30$
Foreign currency translation adjustment	319	598
Remeasurements of defined benefit plans	267	211
Total accumulated other comprehensive income	6, 609	8, 922
Non-controlling interests	146	317
Total net assets	56, 302	60, 301
Total liabilities and net assets	70, 977	82, 017
TOTAL TRADITIONS AND NET ASSETS	10, 911	02,011



#### (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

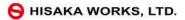
#### (Consolidated Statements of Income)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Net sales	34, 074	34, 180
Cost of sales	26, 364	25, 876
Gross profit	7,710	8, 304
Selling, general and administrative expenses	5, 798	5, 847
Operating profit	1,912	2, 457
Non-operating income	•	,
Interest income	10	16
Dividend income	378	395
Share of profit of entities accounted for		
using equity method	40	29
Foreign exchange gains	47	29
0ther	41	36
Total non-operating income	517	507
Non-operating expenses		
Interest expenses	1	3
Bond issuance costs	_	30
Loss on sale of notes receivable - trade	1	0
Maintenance of inactive non-current asset	32	32
Other	2	1
Total non-operating expenses	37	68
Ordinary profit	2, 392	2, 896
Extraordinary income	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
Gain on sale of non-current assets	0	3
Gain on sale of investment securities	554	719
Total extraordinary income	555	722
Extraordinary losses		
Loss on sale and retirement of non-current		
assets	71	66
Plant transfer cost and other	_	168
Plant rebuilding expense	_	112
Disaster related expenses	<del>-</del>	10
Expenses for commemorative ceremony of the eightieth anniversary	35	_
Total extraordinary losses	107	357
Profit before income taxes	2,840	3, 261
Income taxes - current	835	694
Income taxes - deferred	∆48	94
Total income taxes	786	789
Profit	2,053	2, 472
Profit attributable to non-controlling	2, 500	2, 112
interests	12	51
Profit attributable to owners of parent	2,040	2, 420



# (Consolidated Statements of Comprehensive Income)

		(MIIIIONS OI JON)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Profit	2,053	2, 472
Other comprehensive income		
Valuation difference on available-for-sale	587	2, 126
securities	501	2, 120
Deferred gains or losses on hedges	20	$\triangle 29$
Foreign currency translation adjustment	117	234
Remeasurements of defined benefit plans, net	106	$\triangle 56$
of tax	100	△50
Share of other comprehensive income of	$\triangle 5$	$\triangle 10$
entities accounted for using equity method	△0	△10
Total other comprehensive income	826	2, 263
Comprehensive income	2,880	4, 736
Comprehensive income attributable to		
Comprehensive income attributable to owners	9 967	4 670
of parent	2, 867	4, 679
Comprehensive income attributable to non-	13	56
controlling interests	13	50



# (3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2023

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	4, 150	8, 818	39, 446	△3, 957	48, 457	
Changes during period						
Dividends of surplus			△985		△985	
Profit attributable to owners of parent			2, 040		2,040	
Purchase of treasury shares				$\triangle 0$	$\triangle 0$	
Disposal of treasury shares		$\triangle 0$		34	33	
Change in scope of consolidation			_		_	
Net changes in items other than shareholders' equity						
Total changes during period	_	$\triangle 0$	1, 055	34	1,088	
Balance at end of period	4, 150	8, 818	40, 501	△3, 923	49, 546	

		Accumulated other comprehensive income					
	Valuation difference on available- for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	other	Non- controlling interests	Total net assets
Balance at beginning of period	5, 435	△22	208	161	5, 783	137	54, 378
Changes during period							
Dividends of surplus							△985
Profit attributable to owners of parent							2,040
Purchase of treasury shares							△0
Disposal of treasury shares							33
Change in scope of consolidation			_		_	_	-
Net changes in items other than shareholders' equity	587	20	111	106	826	8	835
Total changes during period	587	20	111	106	826	8	1, 923
Balance at end of period	6, 022	Δ1	319	267	6, 609	146	56, 302



#### Fiscal year ended March 31, 2024

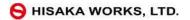
	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	4, 150	8, 818	40, 501	△3, 923	49, 546	
Changes during period						
Dividends of surplus			△1, 127		△1, 127	
Profit attributable to owners of parent			2, 420		2, 420	
Purchase of treasury shares				△0	△0	
Disposal of treasury shares		1		31	32	
Change in scope of consolidation			189		189	
Net changes in items other than shareholders' equity						
Total changes during period	_	1	1, 481	30	1,514	
Balance at end of period	4, 150	8, 820	41, 983	△3, 892	51,061	

		Accumulated other comprehensive income					
	Valuation difference on available- for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensiv e income	Non- controlling interests	Total net assets
Balance at beginning of period	6,022	Δ1	319	267	6, 609	146	56, 302
Changes during period							
Dividends of surplus							△1, 127
Profit attributable to owners of parent							2, 420
Purchase of treasury shares							$\triangle 0$
Disposal of treasury shares							32
Change in scope of consolidation			54		54	103	346
Net changes in items other than shareholders' equity	2, 121	△29	223	△56	2, 258	68	2, 326
Total changes during period	2, 121	△29	278	△56	2, 313	171	3, 999
Balance at end of period	8, 144	△30	598	211	8, 922	317	60, 301



# (4) Consolidated Statements of Cash Flows

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from operating activities		
Profit before income taxes	2,840	3, 261
Depreciation	1,045	1, 259
Amortization of goodwill	22	22
Increase (decrease) in allowance for	150	A 140
doubtful accounts	150	$\triangle 149$
Increase (decrease) in provision for product	135	△161
warranties	133	△101
Increase (decrease) in provision for loss on	△37	155
orders received	△31	100
Increase (decrease) in provision for bonuses	108	△37
Decrease (increase) in retirement benefit	$\triangle 223$	△362
asset	△220	△302
Increase (decrease) in retirement benefit	15	19
liability		13
Interest and dividend income	△388	△412
Interest expenses	1	3
Bond issuance costs	_	30
Foreign exchange losses (gains)	△53	△58
Share of loss (profit) of entities accounted	$\triangle 40$	△29
for using equity method	₩.	△20
Loss (gain) on sale of investment securities	△554	△719
Loss (gain) on sale and retirement of non-	70	63
current assets		00
Plant transfer cost and other	_	168
Plant rebuilding expense	_	112
Disaster related expenses	_	10
Expenses for commemorative ceremony of the	35	_
eightieth anniversary		
Decrease (increase) in trade receivables	$\triangle 1, 154$	△866
Decrease (increase) in inventories	$\triangle 1,467$	$\triangle 2$ , 034
Increase (decrease) in trade payables	286	385
Increase (decrease) in contract liabilities	663	261
Increase (decrease) in accrued consumption	154	△712
taxes		
Decrease (increase) in accounts receivable -	$\triangle 25$	7
other		
Other, net	322	5
Subtotal	1, 906	222
Interest and dividends received	388	413
Interest paid	$\triangle 1$	$\triangle 2$
Plant transfer cost and other paid	_	△154
Plant rebuilding expense paid	_	Δ1
Disaster related expenses paid	_	△10
Income taxes refund (paid)	△808	△928
Net cash provided by (used in) operating activities	1, 485	△461



	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from investing activities		
Payments into time deposits	△95	△85
Proceeds from withdrawal of time deposits	195	99
Payments into long-term time deposits	△10	$\triangle 0$
Proceeds from long-term time deposits	1,010	902
Purchase of non-current assets	△4, 978	△5, 664
Proceeds from sale of non-current assets	0	12
Purchase of investment securities	$\triangle 4$	$\triangle 4$
Proceeds from sale of investment securities	1,065	919
Decrease (increase) in short-term loans receivable	_	$\triangle 0$
Purchase of insurance funds	$\triangle 9$	$\triangle 49$
Proceeds from cancellation of insurance funds	12	44
Other, net	1	3
Net cash provided by (used in) investing activities	△2,812	△3,822
Cash flows from financing activities		
Proceeds from long-term borrowings	_	1,000
Repayments of long-term borrowings	$\triangle 3$	$\triangle 2$
Proceeds from issuance of bonds	_	3, 969
Repayments of lease liabilities	△10	$\triangle 10$
Purchase of treasury shares	$\triangle 0$	$\triangle 0$
Dividends paid	△983	$\triangle 1, 123$
Dividends paid to non-controlling interests	$\triangle 4$	$\triangle 4$
Net cash provided by (used in) financing activities	△1,001	3, 828
Effect of exchange rate change on cash and cash equivalents	58	102
Net increase (decrease) in cash and cash equivalents	△2, 270	△351
Cash and cash equivalents at beginning of period	16, 141	13, 871
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	_	227
Cash and cash equivalents at end of period	13, 871	13,746